

# Transit Transformation Task Force (TTTF) Briefing

Transportation Planning & Program Guidance Subcommittee

Interagency Equity Advisory Committee

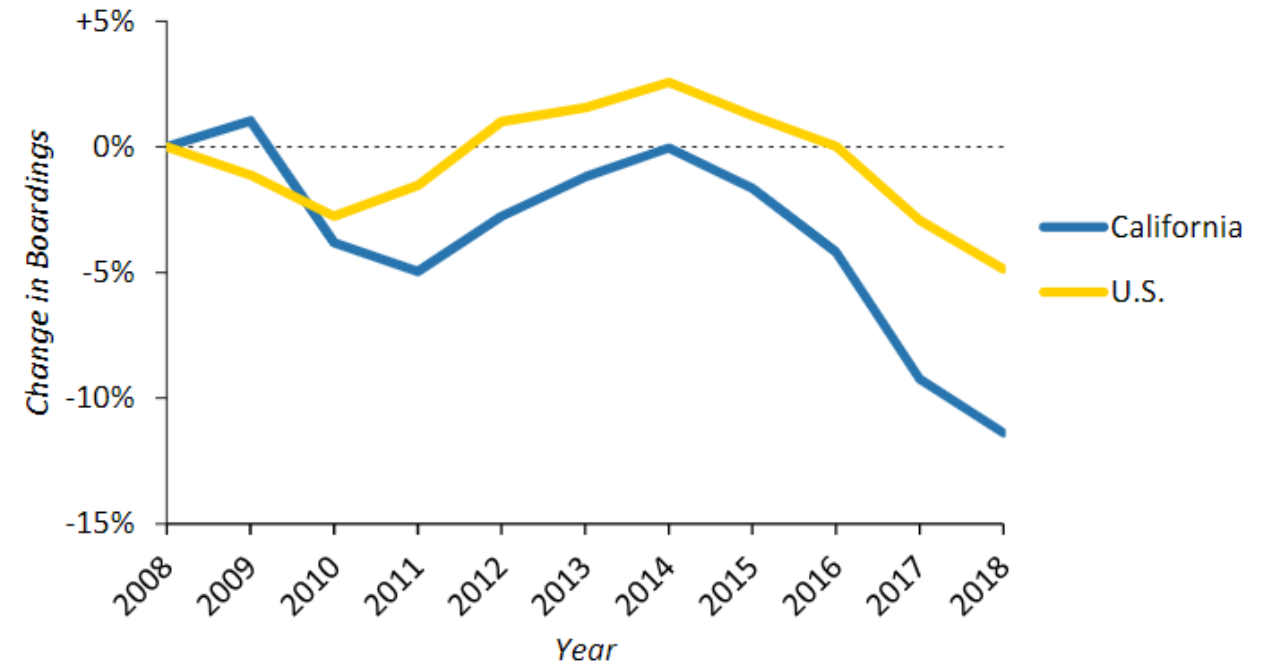
June 18, 2025

# SB 125: Origin and Overview

Transit is critical to California's climate and equity goals, yet ridership has been falling since even before the pandemic.

- SB125 provided short-term funding for transit agencies as they continue to recover from the pandemic
- SB125 also established the TTTF to "grow transit ridership, improve the transit experience and address long-term operational needs."
- **Transformation** is a key word: goal is to not only reverse falling ridership, but to exceed pre-COVID ridership dramatically to meet goals like reducing VMT by 30% by 2045
- Report due to Legislature in Oct 2025

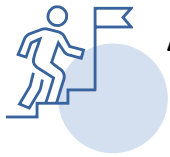
Figure ES-1. Change in Transit Boardings in California and the U.S.



[Transit Blues in the Golden State: Analyzing Recent California Ridership Trends \(escholarship.org\)](https://escholarship.org/uc/item/9k7k7k7k)

# The Transit Transformation Task Force

*An opportunity to focus on a level of change that is transformational for transit across California*



## Aspiration

### From incremental ...

How do I achieve **pre-COVID ridership**?



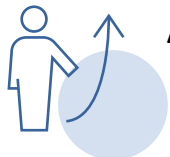
## Constituency

How can transit **ridership grow in my region each year**?



## Constraints

**What can I do in my role** to deliver for transit?



## Approach

How much funding will be necessary to **support** this goal?

### ... to transformational

How can **transit** attract new customers and become the mode of choice?

What would it take to **serve the majority of trips** in urbanized areas via transit?

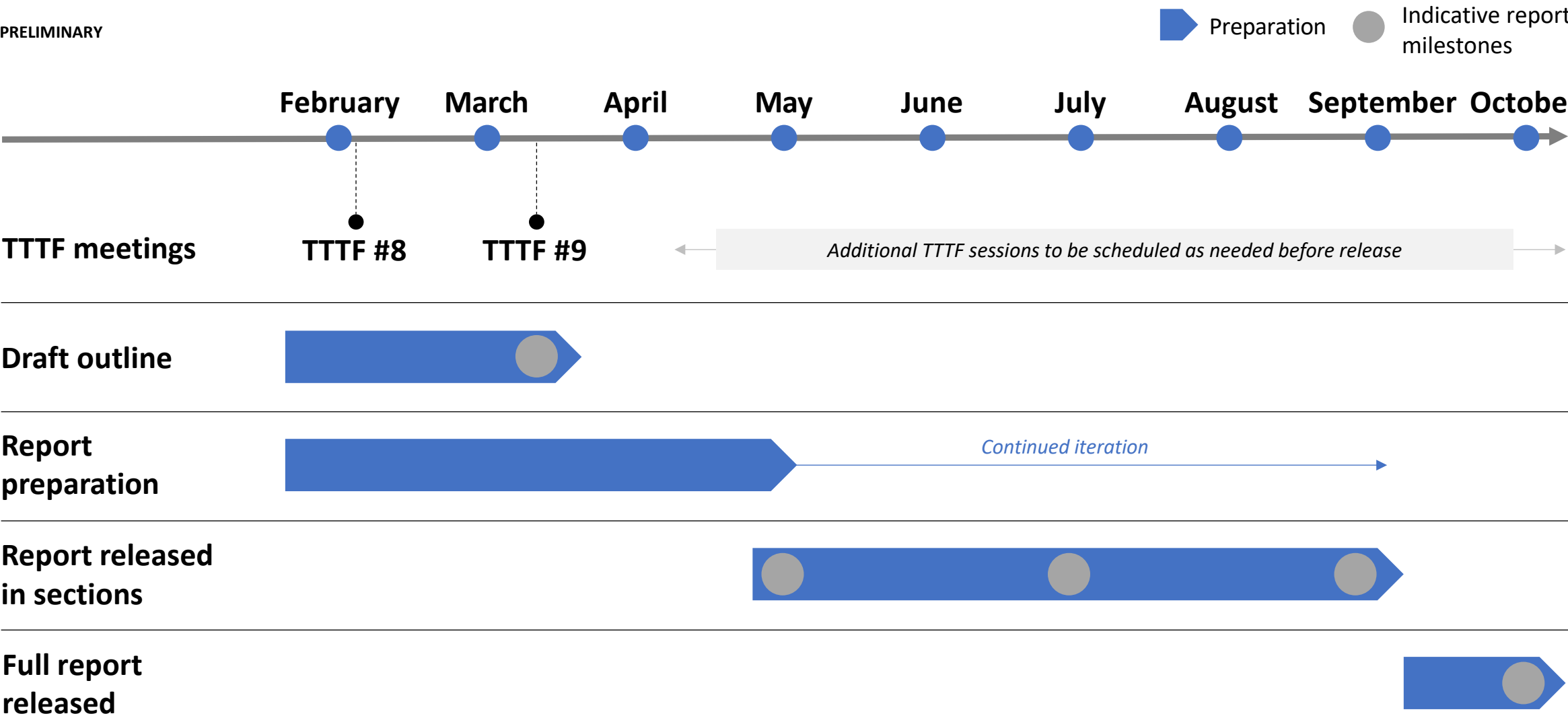
**How can we collectively collaborate** differently to best support the customer, given our current assets and future investments?

What radical shifts in operations or availability could be made to **scale service exponentially**?

# Key Members & Roles

	Member	Roles & Responsibilities
<b>Transit Transformation Taskforce</b>	25-member taskforce representing state, regional, & local agencies, state assembly & senate, transit agencies, advocacy groups, union agencies, & academia	<ul style="list-style-type: none"><li>• Direct the overall effort</li><li>• Make recommendations based on analysis from TWG based on key topics that will become part of the final report</li><li>• Review &amp; sign off on final report</li></ul>
<b>Technical Working Group</b>	13-member group representing the state, regional, & local agencies, transit agencies, & advocacy groups	<ul style="list-style-type: none"><li>• Provide technical expertise and supports data analysis for content ahead of TTTF meetings</li><li>• Provide feedback &amp; recommendations to draft the preliminary final report</li></ul>
<b>Subject Matter Experts</b>	One-on-one interviews	<ul style="list-style-type: none"><li>• Provide technical expertise for content on TWG/ TTTF meetings</li><li>• Provide recommendations on key topics</li><li>• Includes CTC, Caltrans, HCD, CARB experts</li></ul>

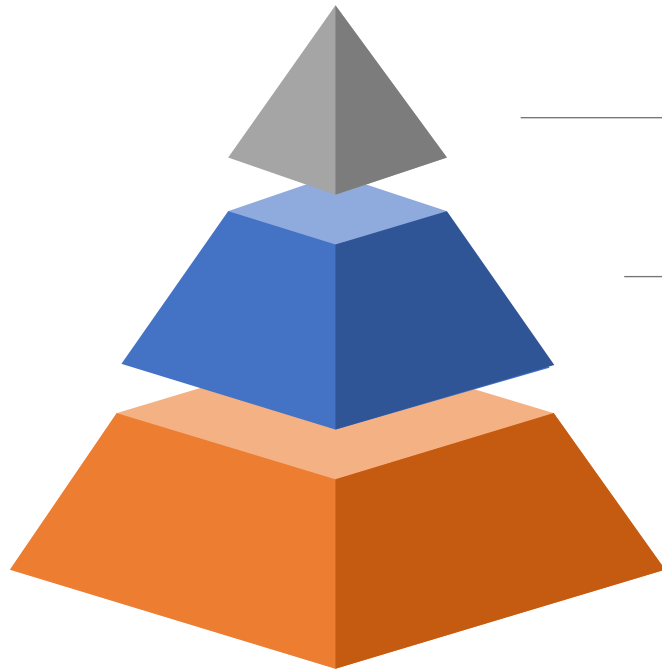
# Overview of 2025 workplan and timelines



Source: California State Transportation Agency ( CalSTA) RFO #23-02; discussions with CalSTA and Caltrans Dec. 2024 – Jan. 2025

# Final Report

The Final Report will be structured around findings, principles, strategies, and policy recommendations around the listed topics.



## Principles

*Value statements to group strategies & recommendations*

## Strategies

*Strategic moves to form issue areas, drawn from SB 125*

## Policy

## Recommendations

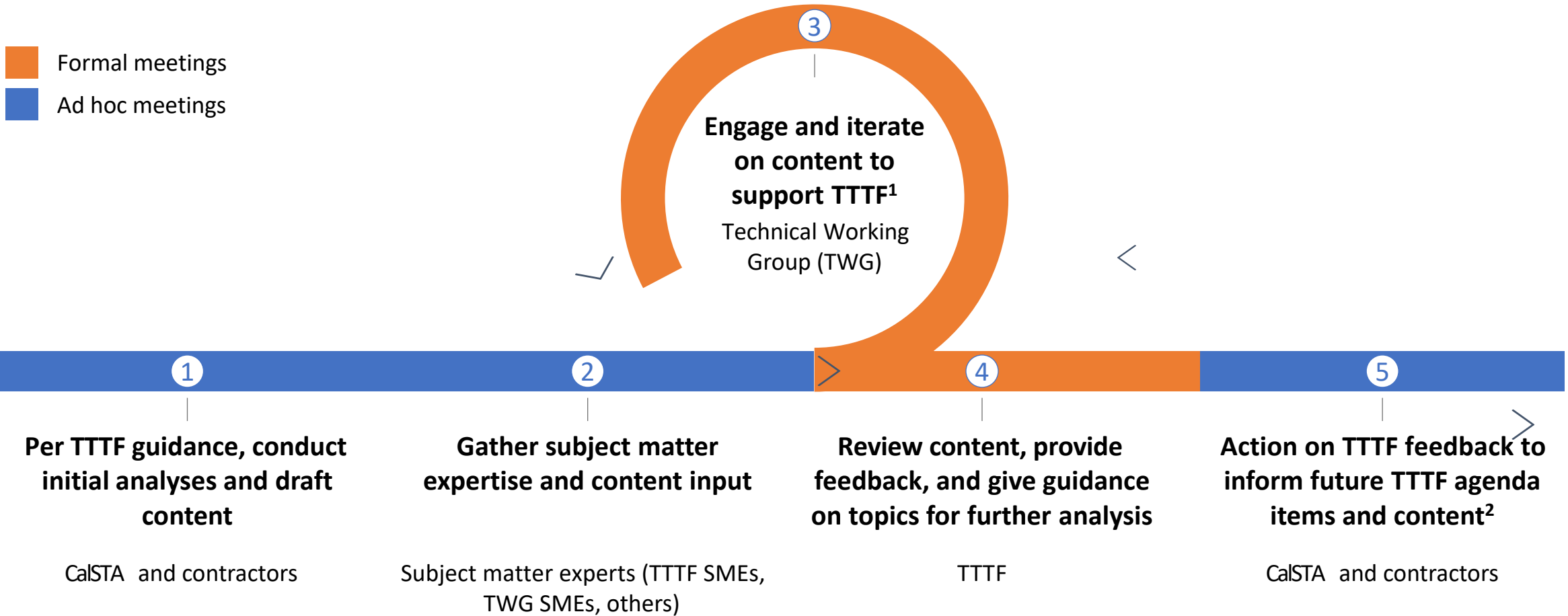
*Specific steps & initiatives to be considered by stakeholders*

## Topics SB 125 1.F

- Fare coordination and integration
- Coordinated scheduling
- Safety and cleanliness
- Transit prioritization
- First-last mile access
- Fleet and asset management
- Land use and housing
- Workforce recruitment, retention, and development
- TDA reform
- Agency oversight
- Revenue sources for funding
- Value capture

# TWG will continue to support the report with subject matter expertise and technical feedback

## Proposed operating model for a given Transit Transformation Task Force (TTTF) meeting



1. May occur over more than 1 meeting (e.g., formal TWG meeting, ad hoc meetings)  
2. Feedback can be provided during TTTF meetings or offline

# Draft outline of the Transit Transformation Task-Force (TTTF) report

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- **Context:** SB125 and the Transit Transformation Task Force (TTTF) (0.5 pages)
- **Why does California need to transform transit?** *Recent transit trends and importance of growing transit* (3 pages)
- **What could this report unlock for California now?** (3 pages)
- **Guiding principles to achieve this vision** *Overview of principles* (1.5 pages)
- **Core strategies and recommendations to achieve this vision**<sup>1</sup> (10-15 pages)
  - **Principle: Better Service, Better Outcomes**
    - *Transit prioritization to increase frequency and reliability (1.f.1.D)*<sup>1</sup>
    - *Coordinated scheduling, mapping, and wayfinding between transit agencies (1.f.1.B)*<sup>1</sup>
    - *First- and last-mile access to transit (1.f.1.E)*<sup>1</sup>
    - *Service and fare coordination or integration between transit agencies (1.f.1.A)*
  - **Principle: Transit and Land Use are interconnected**
    - *Changes to land use, housing, and pricing policies that could improve public transit use (1.f.2)*<sup>1</sup>
    - *Potential of transit-oriented development and value capture of property around transit (1.f.7)*<sup>1</sup>
  - **Principle: Safety is Fundamental**
    - *Providing a safe and clean ride for passengers and operators (1.f.1.C)*<sup>1</sup>
    - *Accessibility of transit for all users (Additional topic)*
  - **Principle: Transit Should be Operationally Sustainable**
    - *Strategies to achieve fleet and asset management goals and needs, including ICT (1.f.1.F)*<sup>1</sup>
    - *Strategies to address workforce recruitment, retention, and development challenges (1.f.3)*<sup>1</sup>
    - *Reforming the Transportation Development Act (1.f.4)*<sup>1</sup>
    - *New options for revenue sources (1.f.6)*<sup>1</sup>
    - *Oversight and reporting (1.f.5)*<sup>1</sup>
- **Enablers for implementation** (1 page)
- **Appendix A: Detailed analysis requested under SB125 (1)(e)**<sup>1</sup>
- **Appendix B: Table of all strategies and recommendations under SB125 (1)(f)**<sup>1</sup>

1. Recommendations areas as set out Government Code section 13979.3 Chapter 1 Section (e)-(f)

## Process for TTTF report

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**Final new topics discussed at TTTF** (Capital construction costs today, Senior/ADA Transit in Sacramento in March)

**Additional discussions with the TTTF** to finalize strategies and recommendations as needed

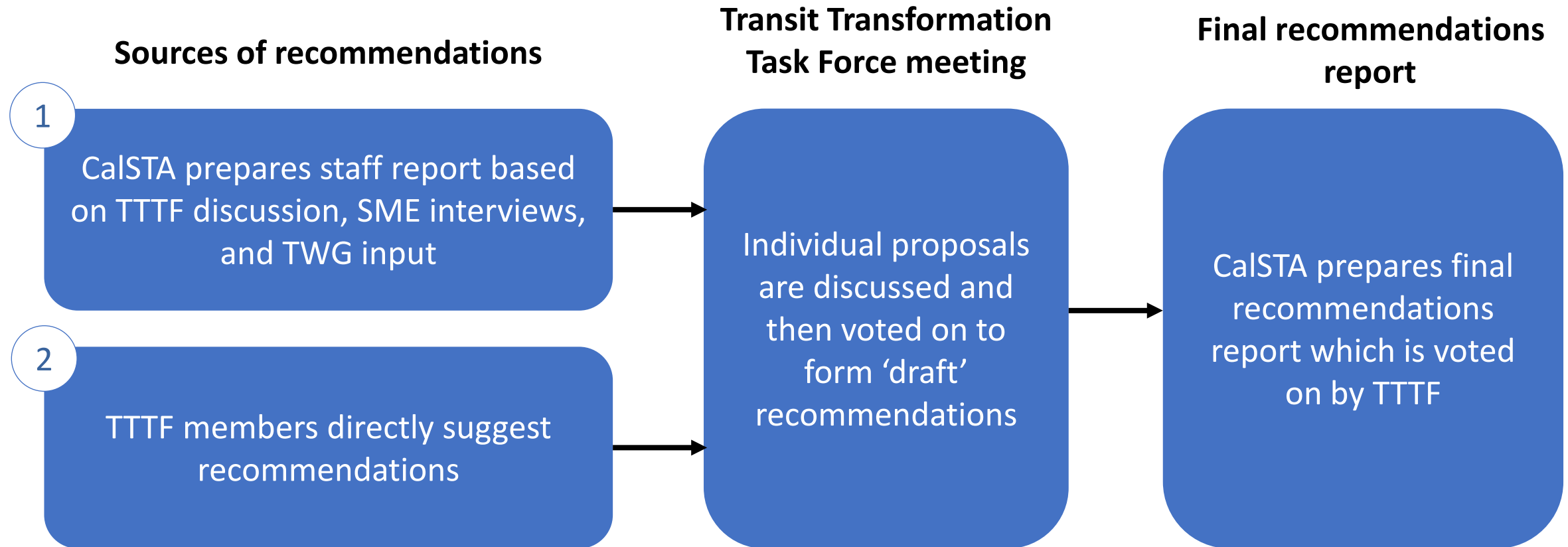
**Report content drafted by** CalSTA staff, reviewed by TTTF

**Report sections released in stages** (order and timing to be decided)

**Final consolidated report released**



# Recommendations Process



# TTTF Roadmap

Meeting	Meeting Date and Location	Task Force Discussion Topics
TTTF 11	TO BE RESCHEDULED <del>June 10, 2025</del> <del>10 am</del> <del>LA Metro, Metro Board Room</del>	Section 1: Intro, Executive Summary, and Guiding Principles
TTTF 12	August 1, 2025 10 am BART Board Room, Oakland, CA	Section 2: Service & Safety and Section 1E Appendix
TTTF 13	September 30, 2025 10 am Sacramento Area Council of Governments	Section 3: Funding and Operations
Meeting Scheduled if Needed	October 2025	
NA	October 31, 2025	Final TTTF Report due to the Legislature

# June 2025 (Postponed) Task Force Meeting

## Draft Vision Statement

"Public transit is the backbone of a prosperous, affordable, climate-resilient, and equitable California—empowering every Californian to move freely, reliably, and sustainably."

## New Guiding Principles (draft)

- Boost the speed, frequency, and reliability of transit services
- Increase options for living, working, and learning near high-quality transit routes
- Deliver an exceptional customer experience with a strong focus on safety for all
- Ensure transit is operationally and financially sustainable with consistent investment

# Focus Area: Boost the speed, frequency, and reliability of transit services

Potential topics for TTTF consider:

## Topic Area: Transit Prioritization

- Strategy A: Standardize, support, and scale transit priority infrastructure
- Strategy B: Expedite delivery of transit-supportive infrastructure and strategies
- Strategy C: Coordinate and collaborate to deliver infrastructure across jurisdictions
- Strategy D: Establish flexibility with State funding sources

## Topic Area: First- and Last-Mile Access to Transit

- Strategy JJ: Reform planning process to improve access to transit
- Strategy KK: Ensure consistent and flexible funding for active transportation and first- and last- mile access to transit
- Strategy LL: Coordinate and collaborate to provide first- and last- mile access to transit across jurisdictions.

# Focus Area: Deliver an exceptional customer experience with a strong focus on safety for all

Potential topics for TTTF to consider:

## **Topic Area: Safe and Clean Environment for Passengers and Operators**

- Strategy J: Implement physical security measures for frontline transit workers and riders
- Strategy K: Improve coordination with H&HS Agencies to ensure comprehensive health-related safety and security responses
- Strategy L: Ensure coordination at the State level between agencies
- Strategy M: Provide dedicated safety and security funding.

## **Topic Area: Accessible Transportation and the Transit Needs of Older Adults and Persons with Disabilities**

- Strategy MM: Coordinate paratransit services efficiently between transit agencies and non-profit, private, and healthcare providers
- Strategy NN: Develop customer-facing and backend tools to improve the process of booking and dispatch of rides
- Strategy OO: Improve accessibility of transit stops for all riders
- Strategy PP: Reform planning process for paratransit
- Strategy QQ: Explore options to improve funding mechanisms for paratransit

# Task Force considerations on Appendix A: Detailed Analysis requested under Senate Bill 125

## Areas of Discussion for TTTF:

1. The services provided by transit agencies and the demographics of transit ridership, with detail on services provided, including persons with disabilities, or specific populations like low-income individuals and students.
2. Existing funding sources for transit with a breakdown of funding available for capital and operations
3. The use of moneys from local transportation funds for other modes, such as streets and roads.
4. The cost to operate, maintain, and provide for the future growth of transit systems for the next 10 years.
5. The costs and operational impacts associated with federal, state, and local mandates, including, but not limited to, the ADA and the State Air Resources Board's Innovative Clean Transit regulations
6. Workforce recruitment, retention, and development challenges, impacting transit service.
7. Existing policies on state and local metrics to measure transit performance.
8. Information on how transit agencies modified their services in response to the COVID-19 pandemic and resulting drop in ridership and revenue.
9. The division of transit funding between capital and operations.

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Questions?